

CASEY CARDINIA LIBRARIES Strategic Resource Plan 2017 – 2021

26, April 2017

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Our Vision:

Inspiring spaces where everyone is free to discover possibilities

Our Values:

Teamwork

We excel when we all contribute. We are loyal and dedicated to each other. We always do our fair share.

Love of Learning

We love new things. We believe there is an opportunity to learn anywhere and everywhere.

Fairness

We treat all people fairly. We do not let our personal feelings bias our decisions about others. We give everyone a chance.

Creativity

Thinking of new ways to do things is crucial to our success. We are never content doing things the conventional way if we believe a better way is available.

Social Intelligence

We are aware of the motives and feelings of other people. We know what to do to fit into different situations and we know what to do to put others at ease.

Humour

We like to laugh, bringing smiles to other people. We try to see the light side of all situations.

1.0 Executive Summary

The Strategic Resource Plan supports the four year Library Plan and has been developed in consultation with key staff, Board members, and the Community.

The financial statements have been prepared in accordance with the Local Government Act, maintaining a reporting framework that is consistent with the principles of sound financial management.

CCL is funded by the City of Casey, Cardinia Shire Council and the State Government.

| | Budget 2017-18 | Forecast Est 2018-19 | Forecast Est 2019-20 | Forecast Est 2020-21 |
|---------------------|-------------------|-------------------------|-------------------------|-------------------------|
| City of Casey | 5,741,275 | 5,738,170 | 5,881,640 | 6,007,820 |
| | 53.99% | 52.58% | 52.56% | 52.56% |
| Cardinia Shire | 1,873,625 | 2,013,177 | 2,100,792 | 2,140,331 |
| | 17.62% | 18.45% | 18.77% | 18.73% |
| State Government | 2,487,785 | 2,579,848 | 2,680,794 | 2,785,778 |
| | 23.40% | 23.64% | 23.96% | 24.37% |
| CCL - Operations | 530,600 | 581,160 | 526,810 | 496,256 |
| | 4.99% | 5.33% | 4.71% | 4.34% |
| Total Income | 10,633,285 | 10,912,355 | 11,190,036 | 11,430,185 |

| | 2017-18 | | 2018-19 | | 2019-20 | | 2020-21 | |
|--------------------------|-------------------|-----|-------------------|-----|-------------------|-----|-------------------|-----|
| Employee Costs | 7,715,835 | 71% | 8,120,890 | 75% | 8,231,221 | 76% | 8,478,715 | 78% |
| IT & Communications | 697,700 | 6% | 715,185 | 7% | 733,110 | 7% | 751,490 | 7% |
| Promotions & Marketing | 100,000 | 1% | 80,000 | 1% | 81,200 | 1% | 82,420 | 1% |
| Administration | 655,970 | 6% | 592,770 | 5% | 589,330 | 5% | 605,165 | 6% |
| Library Material | 1,379,410 | 13% | 1,379,410 | 13% | 1,407,005 | 13% | 1,435,180 | 13% |
| Furniture & Equipment | 335,000 | 3% | 215,000 | 2% | 230,000 | 2% | 230,000 | 2% |
| Total Expenditure | 10,883,915 | | 11,103,255 | | 11,271,866 | | 11,582,970 | |

2.0 Financial Statements 2017–2021

| Comprehensive Income Statement | | | | | |
|---|------|-------------------|----------------------------|----------------------------|----------------------------|
| For the Years ending June 2017–2021 | | | | | |
| | Note | Budget 2017–18 | Forecast Est 2018–19 | Forecast Est 2019–20 | Forecast Est 2020–21 |
| Revenue | | | | | |
| Council Contributions | 1 | 7,614,900 | 7,751,347 | 7,982,432 | 8,148,151 |
| State Government Grants | 2 | 2,482,785 | 2,579,848 | 2,680,794 | 2,785,778 |
| CFC Grant Funding | | 146,670 | 148,735 | | |
| Interest on Investments | | 105,000 | 106,050 | 107,960 | 109,905 |
| Other income | | 283,930 | 326,375 | 378,850 | 386,351 |
| Total Income | | 10,633,285 | 10,912,355 | 11,150,036 | 11,430,185 |
| Expenditure | | | | | |
| Employee Costs | 3 | 7,715,835 | 8,120,890 | 8,231,221 | 8,478,715 |
| CFC Expenditure | | 19,170 | 18,800 | | |
| IT & Communications | 4 | 697,700 | 715,185 | 733,110 | 751,490 |
| Library Materials | 5 | 246,150 | 246,150 | 251,075 | 256,110 |
| Promotions & Marketing | | 100,000 | 80,000 | 81,200 | 82,420 |
| Administration | | 636,800 | 573,970 | 589,330 | 605,165 |
| Depreciation | | 1,408,360 | 1,450,500 | 1,478,500 | 1,465,000 |
| Total Expenditure | | 10,824,015 | 11,205,495 | 11,364,436 | 11,638,900 |
| Net Gain (loss) disposal of plant & Equipment | | | | -9,500 | |
| Total comprehensive result | | -190,730 | -293,140 | -223,900 | -208,715 |

| Balance Sheet | | | | | |
|--------------------------------------|------|-------------------|----------------------------|----------------------------|----------------------------|
| As at June 2017-2021 | | | | | |
| | Note | Budget 2017-18 | Forecast Est 2018-19 | Forecast Est 2019-20 | Forecast Est 2020-21 |
| ASSETS | | \$ | \$ | \$ | \$ |
| Current Assets | | | | | |
| Cash Asset | | 76,800 | 68,500 | 75,000 | 70,000 |
| Financial Assets | | 2,811,412 | 2,684,247 | 2,560,435 | 2,413,297 |
| Receivables | | | | | |
| | | 2,888,212 | 2,752,747 | 2,635,435 | 2,483,297 |
| Non-Current Assets | | | | | |
| Fixed Assets | | 4,705,924 | 4,603,684 | 4,546,114 | 4,490,184 |
| TOTAL ASSETS | | 7,594,136 | 7,356,431 | 7,181,549 | 6,973,481 |
| LIABILITIES | | | | | |
| Current Liabilities | | | | | |
| Payables | | 450,500 | 475,000 | 496,500 | 505,000 |
| Employee Entitlements | | 1,319,500 | 1,351,035 | 1,377,953 | 1,369,600 |
| | | 1,770,000 | 1,826,035 | 1,874,453 | 1,874,600 |
| Non-Current Liabilities | | | | | |
| Employee Entitlements | | 25,500 | 24,900 | 25,500 | 26,000 |
| TOTAL LIABILITIES | | 1,795,500 | 1,850,935 | 1,899,953 | 1,900,600 |
| NET ASSETS | | 5,798,636 | 5,505,496 | 5,281,596 | 5,072,881 |
| EQUITY | | | | | |
| Members Contribution on Formation | | 2,051,239 | 2,051,239 | 2,051,239 | 2,051,240 |
| Accumulated Surplus | | 3,747,397 | 3,454,257 | 3,230,357 | 3,021,641 |
| TOTAL EQUITY | | 5,798,636 | 5,505,496 | 5,281,596 | 5,072,881 |

| Statement of Change in Equity | | | |
|--|------------------|-------------------------------------|---|
| As at June 2017- 2021 | | | |
| | Total | Accumulated Surplus (deficit) | Member Contribution on Formation |
| 2017 | | | |
| Bal at the beginning of the financial year | 6,073,519 | | 2,051,239 |
| Comprehensive result | -84,153 | 3,938,127 | |
| Balance at end of financial year | 5,989,366 | 3,938,127 | 2,051,239 |
| 2018 | | | |
| Bal at the beginning of the financial year | 5,989,366 | | 2,051,239 |
| Comprehensive result | -190,730 | 3,747,397 | |
| Balance at end of financial year | 5,798,636 | 3,747,397 | 2,051,239 |
| 2019 | | | |
| Bal at the beginning of the financial year | 5,798,636 | | 2,051,239 |
| Comprehensive result | -293,140 | 3,454,257 | |
| Balance at end of financial year | 5,505,496 | 3,454,257 | 2,051,239 |
| 2020 | | | |
| Bal at the beginning of the financial year | 5,505,496 | | 2,051,239 |
| Comprehensive result | -223,900 | 3,230,357 | |
| Balance at end of financial year | 5,281,596 | 3,230,357 | 2,051,239 |
| 2021 | | | |
| Bal at the beginning of the financial year | 5,281,596 | | 2,051,239 |
| Comprehensive result | -208,715 | 3,021,642 | |
| Balance at end of financial year | 5,072,881 | 3,021,642 | 2,051,239 |

| Statement of Capital Works | | | | | |
|-------------------------------------|------|-------------------|----------------------------|----------------------------|----------------------------|
| For the Years ending June 2017-2021 | | | | | |
| | Note | Budget 2017-18 | Forecast Est 2018-19 | Forecast Est 2019-20 | Forecast Est 2020-21 |
| Capital Expenditure | | | | | |
| Library Material | 5 | 1,133,260 | 1,133,260 | 1,155,930 | 1,179,070 |
| Motor Vehicles | | | | 75,000 | |
| Furniture & Equipment | | 285,000 | 215,000 | 230,000 | 230,000 |
| | | 1,418,260 | 1,348,260 | 1,460,930 | 1,409,070 |

| Statement of Human Resources | | | | |
|-------------------------------------|-------------------|----------------------------|----------------------------|----------------------------|
| For the four years ending June 2021 | | | | |
| | Budget 2017-18 | Forecast Est 2018-19 | Forecast Est 2019-20 | Forecast Est 2020-21 |
| Staff Expenditure | | | | |
| Employee costs - Operating | 7,715,835 | 8,120,890 | 8,231,221 | 8,478,715 |
| Total Staff Expenditure | 7,715,835 | 8,120,890 | 8,231,221 | 8,478,716 |
| Staff Numbers | | | | |
| | EFT | EFT | EFT | EFT |
| Staff Numbers | 86.59 | 84.50 | 84.50 | 84.50 |
| Permanent full time | 31 | 33 | 33 | 33 |
| Permanent part time | 117 | 115 | 115 | 115 |

| Statement of Cash Flows | | | | | |
|---|------|-------------------|----------------------------|----------------------------|----------------------------|
| Year ended June 30, 2017-2021 | | | | | |
| | Note | Budget 2017-18 | Forecast Est 2018-19 | Forecast Est 2019-20 | Forecast Est 2020-21 |
| | | \$ | \$ | \$ | \$ |
| Cash Flow from Operating Activities | | | | | |
| Income from: | | | | | |
| Council Contributions | | 7,614,900 | 7,751,347 | 7,982,432 | 8,148,151 |
| Government Grants | | 2,482,785 | 2,579,848 | 2,680,794 | 2,785,778 |
| Interest Income | | 110,262 | 106,050 | 107,960 | 109,905 |
| Overdue Fines | | 106,330 | 107,395 | 108,470 | 109,555 |
| Other Income | | 324,270 | 367,715 | 270,380 | 276,796 |
| | | 10,638,547 | 10,912,355 | 11,150,036 | 11,430,185 |
| Payments for: | | | | | |
| Employee Costs | | 7,732,248 | 8,074,955 | 8,183,703 | 8,481,568 |
| Library Materials | | 246,150 | 246,150 | 251,075 | 256,110 |
| Computer Services | | 697,700 | 715,185 | 733,110 | 751,490 |
| Other Costs | | 789,254 | 663,270 | 678,530 | 684,085 |
| | | 9,465,352 | 9,699,560 | 9,846,418 | 10,173,253 |
| Net Cash Inflow from Operating Activities | | 1,173,195 | 1,212,795 | 1,303,618 | 1,256,932 |
| Cash Flow from Investing Activities | | | | | |
| Payments for: | | | | | |
| Proceeds for sale of Plant & Equipment | | | | 40,000 | |
| Payment for Books, Furniture, Plant & Equipment | | -1,418,260 | -1,348,260 | -1,460,930 | -1,409,070 |
| Net Cash (Outflow) from Investing Activities | | -1,418,260 | -1,348,260 | -1,420,930 | -1,409,070 |
| Net Increase/Decrease in Cash | | -245,065 | -135,465 | -117,312 | -152,138 |
| Cash at the beginning of the year | | 3,133,277 | 2,888,212 | 2,752,747 | 2,635,435 |
| Cash Held at End of Year | | 2,888,212 | 2,752,747 | 2,635,435 | 2,483,297 |

3.0 Notes to the Strategic Resource Plan Financial report June 2017–2021

1 Council Contributions

Contributions are calculated based on the funding formula in the 2012 Regional Library Agreement. The latest available ABS Population figures are estimates as at June 2016. *(ABS figures released 30 March 2017).*

| Contribution Allocation | Casey | Cardinia |
|-------------------------|-------|----------|
| Population | 76.0% | 24.0% |
| Usage | 70.9% | 29.1% |
| Average | 73.5% | 26.5% |

| | Budget 2017–18 | Forecast Est 2018–19 | Forecast Est 2019–20 | Forecast Est 2020–21 |
|----------------|-------------------|-------------------------|-------------------------|-------------------------|
| Population: | | | | |
| City of Casey | 304,071 | 316,234 | 328,883 | 342,038 |
| Cardinia Shire | 95,992 | 99,832 | 103,825 | 107,978 |
| | 400,063 | 416,066 | 432,708 | 450,016 |

Council Contribution

| | Budget 2017–18 | Forecast Est 2018–19 | Forecast Est 2019–20 | Forecast Est 2020–21 |
|-----------------------------|-------------------|-------------------------|-------------------------|-------------------------|
| Population | 400,063 | 416,066 | 432,708 | 450,016 |
| Councils Contribution | \$7,614,900 | \$7,751,347 | \$7,982,432 | \$8,148,151 |
| Avg Contribution per capita | \$19.03 | \$18.63 | \$18.45 | \$18.11 |

2 State Government Grants

The State Government establishes a funding agreement with each Library Corporation/Municipality. The current agreement expires July 31, 2017. The state funding is primarily calculated on population. State Government funding has been budgeted with a 4% increase.

| | Budget 2017–18 | Forecast Est 2018–19 | Forecast Est 2019–20 | Forecast Est 2020–21 |
|-------------------------|-------------------|-------------------------|-------------------------|-------------------------|
| State Funding | 2,482,785 | 2,579,848 | 2,680,794 | 2,785,778 |
| Contribution per capita | \$6.21 | \$6.20 | \$6.20 | \$6.19 |

3 Staff Resources

Employee costs includes salaries and wages, overtime, travel cost, staff training and development, and on-costs. Increases allow for banding adjustments and scheduled increases. The current Enterprise Agreement expires in November 2019.

Additional staffing has been budgeted for the opening of Bunjil Library in 2017. In 2018 the staffing EFT has been reduced taking into account planned improvements in equipment and work practices.

| Human Resources | Budget 2017-18 | Forecast Est 2018-19 | Forecast Est 2019-20 | Forecast Est 2020-21 |
|------------------------|-------------------|-------------------------|-------------------------|-------------------------|
| Employee costs | \$7,715,835 | \$8,120,890 | \$8,231,221 | \$8,478,715 |
| Total Staffing EFT | 86.59 | 84.50 | 84.50 | 84.50 |
| % of total expenditure | 71.2% | 73.1% | 72.5% | 73.2% |
| Expenditure per capita | \$19.29 | \$19.52 | \$19.02 | \$18.84 |

| Loans | Budget 2017-18 | Forecast Est 2018-19 | Forecast Est 2019-20 | Forecast Est 2020-21 |
|--------------------------|-------------------|-------------------------|-------------------------|-------------------------|
| Loans | 2,500,000 | 2,550,000 | 2,550,000 | 2,550,000 |
| Loans per capita | 6.25 | 6.13 | 5.89 | 5.67 |
| Cost of loans per capita | \$0.23 | \$0.23 | \$0.22 | \$0.22 |

| Visits | Budget 2017-18 | Forecast Est 2018-19 | Forecast Est 2019-20 | Forecast Est 2020-21 |
|--------------------------|-------------------|-------------------------|-------------------------|-------------------------|
| Physical Visits (door) | 1,500,000 | 1,430,000 | 1,450,000 | 1,500,000 |
| Virtual Visits (on-line) | 942,000 | 975,000 | 1,009,000 | 1,057,000 |
| Total Visits | 2,442,000 | 2,405,000 | 2,459,000 | 2,557,000 |
| Total Visits per capita | 6.10 | 5.78 | 5.68 | 5.68 |
| Council cost per visit | \$5.08 | \$5.42 | \$5.51 | \$5.43 |

4 Information & Communications Technology (ICT)

The Integrated Library Management System (ILMS) used by CCL is through its membership with the Swift Library Consortium is up for tender in early 2018.

The development of the ICT road map will inform investment in new the products and platforms used by CCL over the life of the Library Plan.

| | Budget 2017-18 | Forecast Est 2018-19 | Forecast Est 2019-20 | Forecast Est 2020-21 |
|-------------------------------|-------------------|-------------------------|-------------------------|-------------------------|
| Telecommunications | 32,700 | 33,555 | 34,430 | 35,330 |
| Data communications | 249,500 | 255,740 | 262,135 | 268,690 |
| ILMS | 218,000 | 223,450 | 229,040 | 234,770 |
| Computer software and support | 197,500 | 202,440 | 207,505 | 212,700 |
| Total ICT | 697,700 | 715,185 | 733,110 | 751,490 |
| % of total expenditure | 6.4% | 6.4% | 6.5% | 6.5% |
| Expenditure per capita | 1.74 | 1.72 | 1.69 | 1.67 |

5 Library Resources and Materials

CCL is re-aligning its collection as it balances ongoing demand for traditional library materials, increasing use of electronic resources, data bases and downloadable services in line with community expectations.

| | Budget 2017-18 | Forecast Est 2018-19 | Forecast Est 2019-20 | Forecast Est 2020-21 |
|--------------------------------|-------------------|-------------------------|-------------------------|-------------------------|
| Library Resources - Capital | 1,133,260 | 1,133,260 | 1,155,930 | 1,179,070 |
| Library Resources -Non Capital | 246,150 | 246,150 | 251,075 | 256,110 |
| Total Library Resources | 1,379,410 | 1,379,410 | 1,407,005 | 1,435,180 |
| % of total expenditure | 12.7% | 12.4% | 12.4% | 12.4% |
| Expenditure per capita | 3.45 | 3.32 | 3.25 | 3.19 |

4.0 Member Council Contributions 2017-19

| Contribution Allocation | Total | Casey | Cardinia | Total | Casey | Cardinia |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Income | 2017-18 | | | 2018-19 | | |
| Capital Replacement Reserves | 250,630 | 177,700 | 72,930 | 235,000 | 172,650 | 62,350 |
| Bunjil Library | 462,695 | 462,695 | 0 | 70,000 | 70,000 | 0 |
| Operations Income | 283,930 | 208,550 | 75,380 | 326,375 | 239,750 | 86,625 |
| Interest on Investments | 105,000 | 77,125 | 27,875 | 106,050 | 77,895 | 28,155 |
| CfC funding | 146,670 | 73,500 | 73,170 | 148,735 | 74,785 | 73,950 |
| Sub Total | 1,248,925 | 999,570 | 249,355 | 886,160 | 635,080 | 251,080 |
| State Government Funding | | | | | | |
| Premiers Reading Challenge | 56,200 | 41,280 | 14,920 | 56,200 | 41,280 | 14,920 |
| State Subsidy | 2,305,260 | 1,693,220 | 612,040 | 2,397,470 | 1,760,945 | 636,525 |
| Local Priorities | 121,325 | 89,115 | 32,210 | 126,178 | 92,680 | 33,498 |
| Total State Funding | 2,482,785 | 1,823,615 | 659,170 | 2,579,848 | 1,894,905 | 684,943 |
| Expenditure | | | | | | |
| Employee Costs | 7,175,640 | 5,280,075 | 1,895,565 | 7,607,355 | 5,597,170 | 2,010,185 |
| Bunjil Library New works | 462,695 | 462,695 | 0 | 70,000 | 70,000 | 0 |
| Bunjil Library (core service) | | | | 313,600 | 238,355 | 75,245 |
| Employee Costs (in CfC staffing) | 127,500 | 70,480 | 57,020 | 129,935 | 71,810 | 58,125 |
| CfC Cranbourne Expenditure | 3,020 | 3,020 | 0 | 2,800 | 2,800 | 0 |
| CfC Pakenham Expenditure | 16,150 | 0 | 16,150 | 16,000 | 0 | 16,000 |
| IT & Communications | 697,700 | 512,465 | 185,235 | 715,185 | 525,305 | 189,880 |
| Library Materials | 246,150 | 187,090 | 59,060 | 246,150 | 187,090 | 59,060 |
| Promotions & Marketing | 100,000 | 76,010 | 23,990 | 80,000 | 60,805 | 19,195 |
| Berwick Mechanics Institute | 1,800 | 1,800 | 0 | 2,000 | 2,000 | 0 |
| Administration | 635,000 | 466,410 | 168,590 | 571,970 | 420,115 | 151,855 |
| | 9,465,655 | 7,060,045 | 2,405,610 | 9,754,995 | 7,175,450 | 2,579,545 |
| Capital Expenditure | | | | | | |
| Library Material | 1,133,260 | 832,385 | 300,875 | 1,133,260 | 832,385 | 300,875 |
| Motor Vehicles | 0 | 0 | 0 | 0 | 0 | 0 |
| Furniture & Equipment | 285,000 | 209,335 | 75,665 | 215,000 | 157,920 | 57,080 |
| | 1,418,260 | 1,041,720 | 376,540 | 1,348,260 | 990,305 | 357,955 |
| Total Expenses Core Library Service | 10,883,915 | 8,101,765 | 2,782,150 | 11,103,255 | 8,165,755 | 2,937,500 |
| Annual CCL Operating Budget | | | | | | |
| Core Council Contribution | 7,152,205 | 5,278,580 | 1,873,625 | 7,637,247 | 5,635,770 | 2,001,477 |
| Bunjil Library | 462,695 | 462,695 | 0 | 70,000 | 70,000 | 0 |
| | 7,614,900 | 5,741,275 | 1,873,625 | 7,707,247 | 5,705,770 | 2,001,477 |
| Core Council Cont 16-17 & 17-18 | 7,005,100 | 5,179,175 | 1,825,925 | 7,152,205 | 5,278,580 | 1,873,625 |
| Core Council Cont 17-18 & 18-19 | 7,152,205 | 5,278,580 | 1,873,625 | 7,637,247 | 5,635,770 | 2,001,477 |
| Council Contribution | 2.10% | 1.92% | 2.61% | 6.78% | 6.77% | 6.82% |

| Contribution Allocation | Total | Casey | Cardinia | Total | Casey | Cardinia |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
| Income | 2019-20 | | | 2020-21 | | |
| Capital Replacement Reserves | 250,000 | 183,650 | 66,350 | 250,000 | 178,600 | 71,400 |
| Operations Income | 378,850 | 278,300 | 100,550 | 386,351 | 284,850 | 101,501 |
| Interest on Investments | 107,960 | 79,300 | 28,660 | 109,905 | 80,730 | 29,175 |
| Sub Total | 736,810 | 541,250 | 195,560 | 746,256 | 544,180 | 202,076 |
| State Government Funding | | | | | | |
| Premiers Reading Challenge | 56,200 | 41,280 | 14,920 | 56,200 | 41,280 | 14,920 |
| State Subsidy | 2,493,369 | 1,831,385 | 661,984 | 2,593,104 | 1,904,640 | 688,464 |
| Local Priorities | 131,225 | 96,385 | 34,840 | 136,474 | 100,245 | 36,229 |
| Total State Funding | 2,680,794 | 1,969,050 | 711,744 | 2,785,778 | 2,046,165 | 739,613 |
| Expenditure | | | | | | |
| Employee Costs | 8,231,221 | 6,055,400 | 2,175,821 | 8,478,715 | 6,237,185 | 2,241,530 |
| IT & Communications | 733,110 | 538,475 | 194,635 | 751,490 | 551,975 | 199,515 |
| Library Materials | 251,075 | 190,835 | 60,240 | 256,110 | 194,660 | 61,450 |
| Promotions & Marketing | 81,200 | 61,720 | 19,480 | 82,420 | 62,645 | 19,775 |
| Berwick Mechanics Institute | 2,000 | 2,000 | 0 | 2,000 | 2,000 | 0 |
| Administration | 587,330 | 431,395 | 155,935 | 603,165 | 443,030 | 160,135 |
| | 9,885,936 | 7,279,825 | 2,606,111 | 10,173,900 | 7,491,495 | 2,682,405 |
| Capital Expenditure | | | | | | |
| Library Material | 1,155,930 | 849,035 | 306,895 | 1,179,070 | 866,030 | 313,040 |
| Motor Vehicles | 75,000 | 55,090 | 19,910 | 0 | 0 | 0 |
| Furniture & Equipment | 230,000 | 168,940 | 61,060 | 230,000 | 168,940 | 61,060 |
| | 1,460,930 | 1,073,065 | 387,865 | 1,409,070 | 1,034,970 | 374,100 |
| Total Expenses Core Library Service | 11,346,866 | 8,352,890 | 2,993,976 | 11,582,970 | 8,526,465 | 3,056,505 |
| Annual CCL Operating Budget | | | | | | |
| Core Council Contribution Bunjil Library | 7,929,262 | 5,842,590 | 2,086,672 | 8,050,936 | 5,936,120 | 2,114,816 |
| | 7,929,262 | 5,842,590 | 2,086,672 | 8,050,936 | 5,936,120 | 2,114,816 |
| Core Council Cont 18-19 & 19-20 | 7,707,247 | 5,705,770 | 2,001,477 | 7,929,262 | 5,842,590 | 2,086,672 |
| Core Council Cont 19-20 & 20-21 | 7,929,262 | 5,842,590 | 2,086,672 | 8,050,936 | 5,936,120 | 2,114,816 |
| Council Contribution | 2.88% | 2.40% | 4.26% | 1.53% | 1.60% | 1.35% |

5.0 Non-Financial Resources

Library buildings and the mobile library are owned and maintained by individual Councils.

There are five service points in the City of Casey:

- Cranbourne Library
- Doveton Library
- Endeavour Hills Library
- Hampton Park Library
- Narre Warren Library/Bunjil Library

There are three service points operating in Cardinia Shire:

- Pakenham Library
- Emerald Library
- Cardinia Mobile Library

Casey Cardinia Libraries

Locked Bag 2400, Cranbourne, 3977
Telephone: 5990 0100 Fax: 5996 2533
www.cclc.vic.gov.au